



Report to Committee of the Whole

To: Mayor Linton and Members of Council

Report: COR2021-55

Prepared By: Dan Wilson, Managing Director of
Corporate Services & Treasurer

Date: 07 Sep 2021

RE: 2022 Preliminary Draft Capital Budget Report

Recommendation:

THAT the Council of the Township of Centre Wellington direct staff to include the 2022 Preliminary Draft Capital Budget and the Preliminary Draft Bridge and Major Culverts 10 Year Plan, as outlined in report COR2021-55 dated September 7, 2021, in the 2022 Draft Budget.

Summary:

Attached to this report please find the following with respect to the 2022 Capital Budget:

Attachment A - Preliminary Draft Capital Budget

Attachment B - Preliminary Draft Bridge and Major Culverts 10 Year Plan

The purpose of this report and the September 7, 2021 Committee of the Whole meeting is to seek direction from Council to include the 2022 Preliminary Draft Capital Budget and the Preliminary Draft Bridge and Major Culvert 10 Year Plan in the overall 2022 Draft Budget. This will allow discussions in future budget deliberation meetings to focus on any changes brought forward to these areas of the budget.

An additional pre-budget meeting is scheduled for October 4, 2021. Current topics planned for this meeting include:

- Any changes made to the 2022 Draft Capital Budget since the September 7th pre-budget meeting;
- 2023 and 2024 Preliminary Draft Capital Forecast;
- 2025 to 2031 Capital Forecast (if complete);
- A projection of debt requirements and a calculation of debt capacity and repayment limits;
- Any other budget related matters that are ready to be presented to Council;
- Budget delegations - residents can register and present their views on budget priorities to Council.

Based on the Council approved budget timeline, budget deliberation meetings are planned as follows:

November 30 and December 2, 2021	Review of Draft 2022 Budget Book
December 7, 2021	Extra Meeting Date (if required)

The 2022 Draft Budget Book is anticipated to be made available by November 22, 2021. Budget approval is planned for the regularly scheduled Council meeting on December 20, 2021.

Report:

The 2022 Preliminary Draft Capital Budget included in Attachment A is the "September 7, 2021" version of the Capital Budget. Staff have been updating and refining this document since June 2021. Significant 2022 capital projects will be verbally outlined by Township staff at the September 7, 2021 pre-budget meeting.

Any changes made to 2022 Capital or the Bridge/Culvert Plan from this point forward will be tracked to ensure Council can relate the future draft capital budgets and the final approved 2022 Capital Budget to the preliminary drafts discussed in this report.

Attachment B to this report contains the Preliminary Draft Bridge and Major Culverts 10 Year Plan. Information has been provided regarding the change in timing of each bridge/culvert in comparison to the 2021 Budget. In addition, all proposed bridge/culvert work in 2022 corresponds to the "Capital Levy/OCIF Funded Projects" section of the Draft Capital Budget provided in Attachment A.

Corporate Strategic Plan:

The goal of the annual budget is to move forward on all aspects of the Strategic Plan, as outlined in the attachments to this report.

Financial Implications:

The overall impact of the 2022 Budget on taxation and user fees will be discussed during scheduled budget deliberation meetings at the end of the year, once the consolidated draft budget is prepared.

Consultation:

This report was prepared in consultation with:

- Andy Goldie, Chief Administrative Officer
- Managing Directors
- Mark Bradey, Manager of Finance & Deputy Treasurer
- Other Township staff providing direct input on the Draft Budget

Attachments:

- [Attachment A - 2022 Preliminary Capital Budget](#)
- [Attachment B - Bridge and Major Culvert 10 Year Preliminary Plan](#)

Approved By:

Andy Goldie, Chief Administrative Officer



Attachment A
TOWNSHIP OF CENTRE WELLINGTON
2022 CAPITAL BUDGET (in '000s)
Preliminary Draft - September 7, 2021

REF #	STRATEGIC PLAN REFERENCE	PROJECT #	PROJECT TITLE	2022 BUDGET	EXTERNAL FINANCING				NET COST TO TOWNSHIP	TAX SUPPORTED INTERNAL SOURCES OF FUNDING			USER PAY SUPPORTED INTERNAL SOURCES OF FUNDING		
					SUBSIDY	DEV CHGS	DEV CONTR	OTHER		RESERVES	OTHER	DEBT	WASTE-WATER RESERVE	WATER RESERVE	WATER/ WASTEWATER DEBT
			STUDIES												
			<u>Studies</u>												
1		105-0641	Purchasing By-Law Review	20.0					20.0	30.0	(10.0)				
2		2014-038	Update Corporate Strategic Action Plan - 2022	40.0					40.0		40.0				
3		2021-049	Cultural Heritage Landscape Study - Phase 2	50.0					50.0		50.0				
4	MP	2022-054	Water/Wastewater Servicing Master Plan	150.0		150.0									
5	MP	2022-094	Health & Safety Action Plan	30.0					30.0	30.0					
6		810-0640	South Fergus Master Environmental Servicing Plan	425.0		345.0			80.0		40.0		20.0	20.0	
			Total Studies	715.0	-	495.0	-	-	220.0	60.0	120.0	-	20.0	20.0	-
			CORPORATE												
			<u>Corporate - IT&S</u>												
7		2016-015	New Photocopiers/Folder & Inserter Machine - 2022	50.0					50.0		50.0				
			<u>Corporate - Other</u>												
8		105-0698	Financial System Review and Implementation	5.0					5.0		5.0				
9	MP	105-0771	Asset Management Implementation	100.0	65.0				35.0	24.5			5.3	5.3	
10	MP	105-0773	Parking Enforcement	105.4					105.4	105.4					
11		2022-091	Online E-Commerce	30.0					30.0	30.0					
12		210-0881	Termite Management Program	60.0					60.0		60.0				
			Total Corporate	350.4	65.0	-	-	-	285.4	159.9	115.0	-	5.3	5.3	-
			MUNICIPAL BUILDINGS												
			<u>Municipal Buildings</u>												
13		2016-036	Council Chambers - Audio/Video Equipment Replacement - 2022	10.0					10.0		8.0		1.0	1.0	
14		2022-092	Medical Centre Fibre	7.0					7.0	7.0					
15		2022-093	Office Reconfiguration - Civic Centre	50.0					50.0	50.0					
			Total Municipal Buildings	67.0	-	-	-	-	67.0	57.0	8.0	-	1.0	1.0	-
			FIRE SERVICES												
			<u>Fire Services</u>												
16		2020-049	Portable Radios and Chargers - 2022	9.0					9.0		9.0				
17		2021-011	Storage Container - Elora Fire Station	5.0					5.0		5.0				
18		205-0840	Fergus Fire Station Hose Tower Repair	15.0					15.0		15.0				
			Total Fire Services	29.0	-	-	-	-	29.0	-	29.0	-	-	-	-
			HEALTH SERVICES												
			<u>Cemeteries</u>												
19	MP	2016-038	Belsyde Cemetery - Feature Obelisks With Trellis	55.0					55.0	55.0					
			Total Health Services	55.0	-	-	-	-	55.0	55.0	-	-	-	-	-
			TRANSPORTATION & PUBLIC WORKS												
			<u>Capital Levy/OCIF Funded Projects</u>												
20		2014-040	Fifth Line Bridge - 16-WG	150.0					150.0	150.0					
21		2022-065	Pre-Engineering - Bridges - 2022	75.0					75.0	75.0					
22		2022-071	Bridge Repairs and Remediation - 2022	50.0					50.0	50.0					
23		301-0830	First Line Bridge - 24-WG	4,200.0		420.0			3,780.0	3,780.0					
			Total Capital Levy/OCIF Funded Projects	4,475.0	-	420.0	-	-	4,055.0	4,055.0	-	-	-	-	-



Attachment A
TOWNSHIP OF CENTRE WELLINGTON
2022 CAPITAL BUDGET (in '000s)
Preliminary Draft - September 7, 2021

REF #	STRATEGIC PLAN REFERENCE	PROJECT #	PROJECT TITLE	2022 BUDGET	EXTERNAL FINANCING				NET COST TO TOWNSHIP	TAX SUPPORTED INTERNAL SOURCES OF FUNDING			USER PAY SUPPORTED INTERNAL SOURCES OF FUNDING		
					SUBSIDY	DEV CHGS	DEV CONTR	OTHER		RESERVES	OTHER	DEBT	WASTE-WATER RESERVE	WATER RESERVE	WATER/ WASTEWATER DEBT
			<u>Public Works - Other</u>												
24		2020-015	Elora West Garage - Perimeter Fencing	40.0					40.0		40.0				
25		2021-073	Veteran's Park (Salem) Retaining Wall Rehabilitation	290.0					290.0		290.0				
26		2022-007	Infrastructure - Pre-Engineering and Approvals for Future Years' Projects (Growth) - 2022	260.0		260.0									
27		2022-067	Infrastructure - Pre-Engineering and Approvals for Future Years' Projects (Non-Growth) - 2022	100.0					100.0		40.0		30.0	30.0	
28		303-0299	Corporate Operations Facilities	904.0					904.0	98.3		805.7			
			Total Public Works - Other	1,594.0	-	260.0	-	-	1,334.0	98.3	370.0	805.7	30.0	30.0	-
			<u>Roadways - Rural</u>												
29		2010-092	Third Line - Sideroad 5 to WR 17 - Paving	370.0		333.0			37.0		37.0				
30		2012-069	Eighth Line E. - WR 21 to SR 10	630.0					630.0		630.0				
31		2022-087	Rural Road Upgrades - Maintenance Gravel - 2022	200.0					200.0		200.0				
32		2022-089	Gravel Road Drainage Improvements	120.0					120.0		120.0				
			Total Roadways - Rural	1,320.0	-	333.0	-	-	987.0	-	987.0	-	-	-	-
			<u>Roadways - Urban</u>												
33		2016-053	Moir St - Geddes St to Princess St	850.0			350.0		500.0		500.0				
34		2021-017	AODA Audibles - Tower St and Bridge St Intersection	25.0			6.3		18.8		18.8				
35		2021-018	AODA Audibles - St David St and Bridge St Intersection	25.0					25.0		25.0				
36		2022-064	Metcalfe St Pedestrian Signals	130.0					130.0		130.0				
37		2022-069	Sidewalk Repairs and Replacement - 2022	90.0					90.0		90.0				
38		2022-070	Pavement Management - 2022	145.0					145.0		145.0				
39		2022-073	Traffic Calming Measures	30.0					30.0		30.0				
40		2022-079	Provost Lane - St Andrew St to St Patrick St Sidewalk Replacement	50.0					50.0		50.0				
41		2022-088	Semi-urban Double Surface Treatment Upgrade - 2022	160.0					160.0		160.0				
42		301-0828	St George St E - Herrick St to Gartshore St	1,255.0					1,255.0		1,015.0		120.0	120.0	
			Total Roadways - Urban	2,760.0	-	-	356.3	-	2,403.8	-	2,163.8	-	120.0	120.0	-
			<u>Storm Drainage</u>												
43		2018-033	Catch Basin Rebuilds - 2022	40.0					40.0		40.0				
			Total Storm Drainage	40.0	-	-	-	-	40.0	-	40.0	-	-	-	-
			<u>Structures</u>												
44		2022-072	Bridge, Culvert and Retaining Wall Structure Inspection - 2022	60.0					60.0		60.0				
			Total Structures	60.0	-	-	-	-	60.0	-	60.0	-	-	-	-
			Total Transportation Services	10,249.0	-	1,013.0	356.3	-	8,879.8	4,153.3	3,620.8	805.7	150.0	150.0	-
			<u>WASTEWATER</u>												
			<u>Wastewater System</u>												
45		2016-054	Moir St - Geddes St to Princess St	85.0			85.0								
46		2019-036	495 Union St West Renovation	150.0					150.0				150.0		
47		2021-064	Clyde St Sewage Pumping Station Odour Treatment	75.0					75.0				75.0		
48		2021-067	Fergus WWTP Biosolids Storage Transfer Pump Replacement	35.0					35.0				35.0		
49		2022-080	Fergus WWTP Dewatering Pit Upgrades	120.0					120.0				120.0		
50		360-0828	St George St E - Herrick St to Gartshore St	475.0					475.0				475.0		
51		360-9650	LPS Grinder Pumps	35.0					35.0				35.0		
			Total Wastewater Services	975.0	-	-	85.0	-	890.0	-	-	-	890.0	-	-



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					SUBSIDY	DEV CHGS	DEV CONTR	OTHER		RESERVES	OTHER	DEBT	WASTE-WATER RESERVE	WATER RESERVE	WATER/ WASTEWATER DEBT
			<u>WATERWORKS</u>												
			<u>Waterworks System</u>												
52		2016-055	Moir St - Geddes St to Princess St	195.0			97.5		97.5					97.5	
53		2022-084	Well E1 and E3 Contact Chamber Rehabilitation	310.0					310.0					310.0	
54		2022-085	Automatic Meter Read Program - Full Implementation	130.0					130.0					130.0	
55		330-0672	Fergus Well F1 Chlorine Room Relocation	150.0					150.0					150.0	
56		330-0727	Water Taking Permit/Licence Renewal	150.0					150.0					150.0	
57		330-0729	F5 Well Additional Capacity											863.0	(863.0)
58		330-0806	F2 Well Additional Capacity	753.0					753.0					1,795.0	(1,042.0)
59		330-0828	St George St E - Herrick St to Gartshore St	540.0					540.0					540.0	
			Total Water Services	2,228.0	-	-	97.5	-	2,130.5	-	-	-	-	4,035.5	(1,905.0)
			<u>PARKS & RECREATION</u>												
			<u>Facilities - CW Community Sportsplex</u>												
60		2019-079	Sportsplex Parking Lot Pavement	55.0					55.0		55.0				
			Total Facilities - CW Community Sportsplex	55.0	-	-	-	-	55.0	-	55.0	-	-	-	-
			<u>Parks</u>												
61		2010-147	Milligan Park - Plan Implementation	130.0		130.0									
62		2011-071	Strathallan Park - Soccer Field and Parking Lot	20.0		20.0									
63		2022-075	Wind Screen for Maple Park Picnic Shelter	6.3				1.3	5.0		5.0				
64		505-0550	Neighbourhood Interconnections - Active Transportation, Trails and Sidewalk Enhancements	150.0					150.0		150.0				
65		550-0450	Park Identification - All Parks	5.0					5.0		5.0				
66		F0157	Granwood Gate Park Amenities	10.0		10.0									
			Total Parks	321.3	-	160.0	-	1.3	160.0	-	160.0	-	-	-	-
			<u>Parks and Recreation - Other</u>												
67		505-0453	Urban Forestry	200.0					200.0		200.0				
68		505-0611	Barrier Free Path of Travel in Community Service Buildings	245.0					245.0		245.0				
			Total Parks and Recreation - Other	445.0	-	-	-	-	445.0	-	445.0	-	-	-	-
			Total Parks & Recreation Services	821.3	-	160.0	-	1.3	660.0	-	660.0	-	-	-	-
			GRAND TOTAL	15,489.7	65.0	1,668.0	538.8	1.3	13,216.6	4,485.2	4,552.8	805.7	1,066.3	4,211.8	(1,905.0)



Note: Vehicle & Equipment Replacement needs have been excluded from this preliminary draft and will be provided at a later date.

Attachment B

Bridges and Major Culverts 10-Year Plan

Preliminary Draft



Change From Prior Year Budget	Project	Project #	Project Type											
				2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	Total
	Repayment of Loan from General Capital Reserve			265,275	-	-	-	-	-	-	-	-	-	265,275
	Bridge Repairs and Remediation	2022-071, 2019-006		50,000	220,000	280,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	1,250,000
	Pre-Engineering	2022-065, 2019-087		75,000	100,000	100,000	100,000	150,000	150,000	150,000	150,000	150,000	150,000	1,275,000
No Change	Structure 24-WG (First Line Bridge over Irvine Creek)	301-0830	Bridge Replacement	4,200,000										4,200,000
No Change	Structure 16-WG (Fifth Line Bridge over Irvine Creek)	2014-040	Bridge Replacement	150,000	2,600,000									2,750,000
New	Structure 18-WG (Fifth Line)	2022-096	Bridge Deck Replacement		440,000									440,000
-2	Structure 14-P (Sideroad 4)	301-0885	Bridge Rehabilitation			220,000								220,000
-2	Structure 4-E (Fifth Line)	301-0711	Bridge Rehabilitation			330,000								330,000
-1	Structure 4-F (Pedestrian Bridge behind Fergus Grand Theatre)	2019-089	Bridge Rehabilitation			135,000								135,000
-1	Structure 3-WG (Fourth Line)	2017-081	Bridge Rehabilitation			390,000								390,000
New	Structure 2-EL Bissell Park Pedestrian Bridge	2022-097	Bridge Deck Replacement			270,000								270,000
-1	Structure 32-P & 33-P (Noah Road)	2016-049	Bridge Replacement			100,000	2,800,000							2,900,000
-2	East West Garafraza Townline Culvert - 0016	2020-058	Culvert Replacement				300,000							300,000
No Change	Structure 3-N (Beatty Line Bridge)	2015-056	Bridge Replacement					1,900,000						1,900,000
No Change	Structure 11-WG (Sideroad 25)	2017-084	Bridge Rehabilitation					135,000						135,000
No Change	Structure 8-E (Third Line)	2017-085	Bridge Rehabilitation					150,000						150,000
-3	Structure 5-P (Weisenberg Road Bridge)	F0116	Bridge Replacement						900,000					900,000
-2	Structure 30-WG (Sideroad 15 - Queen Mary)	2010-076	Bridge Replacement						2,005,000					2,005,000
-1	Structure 1-E (Seventh Line) [6]	2017-082	Bridge Rehabilitation							125,000				125,000
-6	Middlebrook Place Boundary Road Culvert - 170160	2017-080	Culvert Replacement							300,000				300,000
1	Middlebrook Place Boundary Bridge Removal - 180160	2021-070	Bridge Removal							360,000				360,000
-1	Structure 31-WG (Second Line Bridge over Grand River)	2012-096	Bridge Deck Replacement							2,000,000				2,000,000
-1	Structure 30-P (Sideroad 5)	2016-060	Bridge Replacement								1,200,000			1,200,000
-4	Structure 5-E (Fourth Line)	2014-073	Bridge Replacement								1,700,000			1,700,000
-1	Structure 21-WG (First Line) [2]	2016-064	Bridge Replacement									2,400,000		2,400,000
-1	Structure 23-P (Eighth Line W)	2018-049	Culvert Replacements									600,000		600,000
-1	Structure 3-E (Sixth Line) [2]	2016-063	Bridge Replacement										1,900,000	1,900,000
-3	Structure 29-WG (Sideroad 15)	2017-089	Bridge Replacement										1,600,000	1,600,000
	Total			4,740,275	3,360,000	1,825,000	3,300,000	2,435,000	3,155,000	3,035,000	3,150,000	3,250,000	3,750,000	32,000,275
	Opening Balance			1,839,700	349,994	(148,257)	920,296	546,289	1,070,371	1,108,703	1,100,960	1,100,960	1,013,331	
	Add: Dedicated Capital Levy Allocation			1,528,441	1,559,010	1,590,190	1,621,994	1,654,434	1,687,523	1,721,273	1,755,698	1,790,812	1,826,628	
	Add: Estimated Assessment Growth			30,569	31,180	31,804	32,440	33,089	33,750	34,425	35,114	35,816	36,533	
	Add: OCIF Funding Allocation			1,271,559	1,271,559	1,271,559	1,271,559	1,271,559	1,271,559	1,271,559	1,271,559	1,271,559	1,271,559	
	Add: Development Charges Allocation (10% Growth)			420,000	-	-	-	-	200,500	-	-	-	-	
	Less: Transfer to Capital			(4,740,275)	(3,360,000)	(1,825,000)	(3,300,000)	(2,435,000)	(3,155,000)	(3,035,000)	(3,150,000)	(3,250,000)	(3,750,000)	
	Ending Balance			349,994	(148,257)	920,296	546,289	1,070,371	1,108,703	1,100,960	1,013,331	949,147	398,051	

Factors on the Bridge Rehabilitation and Replacement Program
 Annual financial constraints
 Construction scheduling efficiencies (e.g.: rehab while road is closed)
 Review of structure condition and monitoring previous repairs

Notes
 Major rehabilitation can extend service life of a structure 20 to 30 years

Legend
 Bridge has been closed
 Bridge has been load and/or height restricted