
To: Mayor Linton and Members of Council

Report: COR2021-63

Prepared By: Dan Wilson, Managing Director of
Corporate Services & Treasurer

Date: 04 Oct 2021

RE: 2022 Preliminary Capital Forecast: 2022 to 2031

Recommendation:

THAT the Council of the Township of Centre Wellington approve the inclusion of the 10-Year Capital Forecast as outlined in report COR2021-63 dated October 4, 2021 in the Draft 2022 Budget.

Report:

This report represents progress to date by staff in establishing the 2022 Draft 10-Year Capital Forecast.

2022 Draft Capital Budget

The 2022 Draft Capital Budget was discussed during the September 7, 2021 Pre-Budget meeting with Council. There have been no changes to the 2022 Draft Capital Budget since the September 7th meeting. To the extend that changes are made between now and overall budget approval, a reconciliation of changes will be provided to Council.

Capital Forecast (2023 to 2031):

Attachment A to this report provides the Draft 10-Year Capital Forecast as of October 4, 2021. The 2022 year reconciles to the 2022 Draft Capital Budget document provided to Council in the September 7, 2021 Pre-Budget agenda.

As in prior years, the final 2022 Draft Capital Forecast will include the following:

- The capital budget to be approved for the upcoming year (i.e. 2022);
- The 2 years following the capital budget year, to be pre-approved for staff planning purposes (i.e. 2023 and 2024);
- The remaining 7 years of the forecast shown for information and long-term planning purposes (i.e. 2025 to 2031);

The final year of the forecast (in this case, 2031) will be shown as an unfunded year, representing a culmination of projects for future years that staff want kept in annual budget discussions for tracking purposes.

Vehicle and Equipment Replacement needs have been excluded from the forecast at this point. Staff continue to work on these replacement schedules (funded from the vehicle and equipment replacement reserves), to be provided to Council in the 2022 Budget Book.

Corporate Strategic Plan:

The annual budget is a tool used to implement all Strategic Plan objectives, including:

- Strong Local Economy
- Healthy Growth
- Safe and Well Maintained Roads and Infrastructure
- Good Financial Management
- Active and Caring Community
- Good Government

Financial Implications:

Financial implications will be discussed when the consolidated 2022 Budget is available for review and discussion. Capital projects included in this report are within known and/or estimated funding sources.

Consultation:

This report was prepared in consultation with:

- Andy Goldie, Chief Administrative Officer
- Managing Directors
- Mark Bradey, Manager of Finance and Deputy Treasurer

Attachments:

- [Attachment A - Draft 10 Year Capital Forecast - Oct 4 2021](#)

Approved By:

Andy Goldie, Chief Administrative Officer



Attachment A
Township of Centre Wellington
10-Year Capital Forecast: 2022 to 2031
Preliminary Draft as at October 4, 2021

	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	Total
STUDIES											
105-0641 - Purchasing By-Law Review	20,000	-	-	-	-	-	-	-	-	-	20,000
2013-019 - Update to Growth Strategy - 2026	-	-	-	-	110,000	-	-	-	-	-	110,000
2014-038 - Update Corporate Strategic Action Plan - 2022	40,000	-	-	-	-	-	-	-	-	-	40,000
2015-054 - Development Charges Study - 2025	-	-	-	80,000	-	-	-	-	-	-	80,000
2016-012 - Water and Wastewater Rate Study - 2025	-	-	-	60,000	-	-	-	-	-	-	60,000
2016-013 - Township Wide Job Evaluation Study - 2024	-	-	50,000	-	-	-	-	-	-	-	50,000
2017-001 - Update Corporate Strategic Action Plan - 2026	-	-	-	-	40,000	-	-	-	-	-	40,000
2018-006 - Development Charges Study - 2030	-	-	-	-	-	-	-	-	80,000	-	80,000
2019-038 - Transportation Plan Update	-	-	-	-	240,000	-	-	-	-	-	240,000
2019-039 - Trails Master Plan Study Update	-	-	-	-	76,000	-	-	-	-	-	76,000
2019-040 - Parks, Recreation & Culture Master Plan Update	-	-	-	-	-	-	85,000	-	-	-	85,000
2019-041 - Fire Master Plan Update	-	-	-	-	-	60,000	-	-	-	-	60,000
2019-042 - Update to Growth Strategy - 2031	-	-	-	-	-	-	-	-	-	100,000	100,000
2020-056 - Township Wide Job Evaluation Study - 2029	-	-	-	-	-	-	-	50,000	-	-	50,000
2021-042 - Water Supply Master Plan Update	-	-	-	-	-	-	-	160,000	-	-	160,000
2021-047 - Update Corporate Strategic Action Plan - 2030	-	-	-	-	-	-	-	-	40,000	-	40,000
2021-048 - Water and Wastewater Rate Study - 2030	-	-	-	-	-	-	-	-	60,000	-	60,000
2021-049 - Cultural Heritage Landscape Study - Phase 2	50,000	-	-	-	-	-	-	-	-	-	50,000
2021-050 - Heritage Conservation District Study #1	-	35,000	-	-	-	-	-	-	-	-	35,000
2021-051 - Heritage Conservation District Plan #1	-	-	35,000	-	-	-	-	-	-	-	35,000
2021-052 - Heritage Conservation District Study #2	-	-	-	45,000	-	-	-	-	-	-	45,000
2021-053 - Heritage Conservation District Plan #2	-	-	-	-	45,000	-	-	-	-	-	45,000
2021-054 - Municipal Building Audit Update	-	-	-	-	-	150,000	-	-	-	-	150,000
2022-053 - Future Recreation Facility Needs Assessment - Arenas	-	-	-	12,000	-	-	-	-	-	-	12,000
2022-054 - Water/Wastewater Servicing Master Plan	150,000	-	-	-	-	-	-	-	-	-	150,000
2022-094 - Health & Safety Action Plan	30,000	-	-	-	-	-	-	-	-	-	30,000
2022-098 - Heritage Conservation District Study #3	-	-	-	-	-	50,000	-	-	-	-	50,000
2022-099 - Heritage Conservation District Plan #3	-	-	-	-	-	-	50,000	-	-	-	50,000
2022-100 - Heritage Conservation District Study #4	-	-	-	-	-	-	-	35,000	-	-	35,000
2022-101 - Heritage Conservation District Plan #4	-	-	-	-	-	-	-	-	35,000	-	35,000
2022-102 - Heritage Conservation District Study #5	-	-	-	-	-	-	-	-	-	100,000	100,000
810-0640 - South Fergus Master Environmental Servicing Plan	425,000	-	-	-	-	-	-	-	-	-	425,000
TOTAL STUDIES	715,000	35,000	85,000	197,000	511,000	260,000	135,000	245,000	215,000	200,000	2,598,000
CORPORATE											
Corporate - IT&S											
2016-015 - New Photocopiers/Folder & Inserter Machine - 2022	50,000	50,000	50,000	-	-	-	-	-	-	-	150,000
2019-048 - New Photocopiers/Folder & Inserter Machine - 2029	-	-	-	-	-	-	-	50,000	50,000	50,000	150,000
2020-041 - Purchase Order System	-	-	-	-	-	-	-	-	100,000	-	100,000
2020-042 - Records Management System	-	-	75,000	30,000	30,000	-	-	-	-	-	135,000
Total for Corporate - IT&S	50,000	50,000	125,000	30,000	30,000	-	-	50,000	150,000	50,000	535,000
Corporate - Other											
105-0698 - Financial System Review and Implementation	5,000	-	-	-	-	-	-	-	-	-	5,000
105-0771 - Asset Management Implementation	100,000	-	-	-	-	-	-	-	-	-	100,000
105-0773 - Parking Enforcement	105,370	-	-	-	-	-	-	-	-	-	105,370
2022-091 - Online E-Commerce	30,000	-	-	-	-	-	-	-	-	-	30,000
210-0881 - Termite Management Program	60,000	60,000	60,000	60,000	-	-	-	-	-	-	240,000
Total for Corporate - Other	300,370	60,000	60,000	60,000	-	-	-	-	-	-	480,370
TOTAL CORPORATE	350,370	110,000	185,000	90,000	30,000	-	-	50,000	150,000	50,000	1,015,370
MUNICIPAL BUILDINGS											
2016-036 - Council Chambers - Audio/Video Equipment Replacement - 2022	10,000	-	-	-	-	-	-	-	-	-	10,000
2016-037 - Council Chambers - Audio/Video Equipment Replacement - 2023	-	50,000	-	-	-	-	-	-	-	-	50,000
2020-046 - Elora Drill Shed Stair Removal	-	-	50,000	-	-	-	-	-	-	-	50,000
2022-092 - Medical Centre Fibre	7,000	-	-	-	-	-	-	-	-	-	7,000
2022-093 - Office Reconfiguration - Civic Centre	50,000	-	-	-	-	-	-	-	-	-	50,000
TOTAL MUNICIPAL BUILDINGS	67,000	50,000	50,000	-	-	-	-	-	-	-	167,000



Township of Centre Wellington
10-Year Capital Forecast: 2022 to 2031
Preliminary Draft as at October 4, 2021

	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	Total
<u>FIRE SERVICES</u>											
2010-002 - Equipment for Additional Firefighters	-	-	-	-	-	133,000	-	-	-	-	133,000
2010-078 - Tanker	-	-	-	-	-	610,000	-	-	-	-	610,000
2010-079 - Pumper	-	-	-	-	-	880,000	-	-	-	-	880,000
2010-080 - New Fire Hall	-	-	-	100,000	200,000	3,945,000	-	-	-	-	4,245,000
2018-017 - Additional Equipment for New Fire Hall	-	-	-	-	-	420,000	-	-	-	-	420,000
2018-018 - Land Purchase for Future Fire Hall	-	750,000	-	-	-	-	-	-	-	-	750,000
2020-024 - Volunteer Firefighter Recruit Personal Protective Equipment - 2023	-	42,000	-	-	-	-	-	-	-	-	42,000
2020-026 - Re-paving Infront of Apparatus Doors at Fergus Station	-	28,000	-	-	-	-	-	-	-	-	28,000
2020-028 - Equipment For New Pumper	-	-	80,000	-	-	-	-	-	-	-	80,000
2020-049 - Portable Radios and Chargers - 2022	9,000	-	-	-	-	-	-	-	-	-	9,000
2021-011 - Storage Container - Elora Fire Station	5,000	-	-	-	-	-	-	-	-	-	5,000
2022-001 - Additional SCBA & Cylinders	-	-	87,500	-	-	-	-	-	-	-	87,500
2022-002 - Portable Radios and Chargers - 2027	-	-	-	-	-	30,000	-	-	-	-	30,000
205-0840 - Fergus Fire Station Hose Tower Repair	15,000	-	-	-	-	-	-	-	-	-	15,000
TOTAL FIRE SERVICES	29,000	820,000	167,500	100,000	200,000	6,018,000	-	-	-	-	7,334,500
<u>HEALTH SERVICES</u>											
2016-038 - Belsyde Cemetery - Feature Obelisks With Trellis	55,000	-	-	-	-	-	-	-	-	-	55,000
2016-039 - Belsyde Cemetery - Columbarium "D"	-	-	-	-	-	40,000	-	-	-	-	40,000
2016-040 - Belsyde Cemetery - Plantation Area Development - Old Division A & B - Phase I	-	60,000	-	-	-	-	-	-	-	-	60,000
2016-041 - Belsyde Cemetery - Plantation Area Development - Old Division A & B - Phase II	-	-	-	-	50,000	-	-	-	-	-	50,000
2016-042 - Belsyde Cemetery - Cremation Headstone Foundations - 2031	-	-	-	-	-	-	-	-	-	50,000	50,000
2016-045 - Belsyde Cemetery - Detailed Design Block D - Phase II and Financial Plan Update	-	-	60,000	-	-	-	-	-	-	-	60,000
2016-046 - Belsyde Cemetery - Block D Development - Phase IIA	-	-	-	-	-	-	-	-	-	65,000	65,000
2022-077 - Elora Cemetery - In-Ground Cremation Area - Phase II	-	-	-	-	-	-	25,000	-	-	-	25,000
2022-078 - Elora Cemetery - Columbarium Area - Phase II	-	-	-	90,000	-	-	-	-	-	-	90,000
TOTAL HEALTH SERVICES	55,000	60,000	60,000	90,000	50,000	40,000	25,000	-	-	115,000	495,000
<u>TRANSPORTATION & PUBLIC WORKS</u>											
Capital Levy/OCIF Funded Projects											
2010-076 - Sideroad 15 - Queen Mary Bridge - 30-WG	-	-	-	-	-	2,005,000	-	-	-	-	2,005,000
2012-096 - Second Line Bridge Deck - 31-WG	-	-	-	-	-	-	2,000,000	-	-	-	2,000,000
2014-040 - Fifth Line Bridge - 16-WG	150,000	2,600,000	-	-	-	-	-	-	-	-	2,750,000
2014-073 - Fourth Line - 5-E	-	-	-	-	-	-	-	1,700,000	-	-	1,700,000
2015-056 - Beatty Line Bridge - 3-N	-	-	-	-	1,900,000	-	-	-	-	-	1,900,000
2016-049 - Noah Road Culverts - 32-P and 33-P	-	-	100,000	2,800,000	-	-	-	-	-	-	2,900,000
2016-060 - Sideroad 5 Bridge - 30-P	-	-	-	-	-	-	-	1,200,000	-	-	1,200,000
2016-063 - Sixth Line Bridge - 3-E	-	-	-	-	-	-	-	-	-	1,900,000	1,900,000
2016-064 - First Line Bridge - 21-WG	-	-	-	-	-	-	-	-	2,400,000	-	2,400,000
2017-080 - Middlebrook Place Boundary Road Culvert - 170160	-	-	-	-	-	-	300,000	-	-	-	300,000
2017-081 - Fourth Line Bridge - 3-WG	-	-	390,000	-	-	-	-	-	-	-	390,000
2017-082 - Seventh Line Bridge - 1-E	-	-	-	-	-	-	125,000	-	-	-	125,000
2017-084 - Sideroad 25 Bridge - 11-WG	-	-	-	-	135,000	-	-	-	-	-	135,000
2017-085 - Third Line Bridge - 8-E	-	-	-	-	150,000	-	-	-	-	-	150,000
2017-089 - Sideroad 15 Bridge - 29-WG	-	-	-	-	-	-	-	-	-	1,600,000	1,600,000
2018-049 - Eighth Line W Bridge - 23-P	-	-	-	-	-	-	-	-	600,000	-	600,000
2019-006 - Bridge Repairs and Remediation - 2023 - 2031	-	220,000	280,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	1,200,000
2019-087 - Pre-Engineering - Bridges - 2023 - 2031	-	100,000	100,000	100,000	150,000	150,000	150,000	150,000	150,000	150,000	1,200,000
2019-089 - Pedestrian Bridge Behind Fergus Grand Theatre - 4-F	-	-	135,000	-	-	-	-	-	-	-	135,000
2020-058 - East West Garafraxa Townline Culvert - 0016	-	-	-	300,000	-	-	-	-	-	-	300,000
2021-070 - Middlebrook Place Boundary Bridge Removal - 180160	-	-	-	-	-	-	360,000	-	-	-	360,000
2022-065 - Pre-Engineering - Bridges - 2022	75,000	-	-	-	-	-	-	-	-	-	75,000
2022-071 - Bridge Repairs and Remediation - 2022	50,000	-	-	-	-	-	-	-	-	-	50,000
2022-096 - Fifth Line Bridge Deck - 18-WG	-	440,000	-	-	-	-	-	-	-	-	440,000
2022-097 - Bissell Park Pedestrian Bridge Deck - 2-EL	-	-	270,000	-	-	-	-	-	-	-	270,000
301-0711 - Fifth Line Bridge - 4-E	-	-	330,000	-	-	-	-	-	-	-	330,000
301-0830 - First Line Bridge - 24-WG	4,200,000	-	-	-	-	-	-	-	-	-	4,200,000
301-0885 - Sideroad 4 Bridge - 14-P	-	-	220,000	-	-	-	-	-	-	-	220,000
F0116 - Weisenberg Road Bridge - 5-P	-	-	-	-	-	900,000	-	-	-	-	900,000
Total for Capital Levy/OCIF Funded Projects	4,475,000	3,360,000	1,825,000	3,300,000	2,435,000	3,155,000	3,035,000	3,150,000	3,250,000	3,750,000	31,735,000



Township of Centre Wellington
10-Year Capital Forecast: 2022 to 2031
Preliminary Draft as at October 4, 2021

	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	Total
Public Works - Other											
2010-030 - Single Axle Truck (with dump/plow/sander/wing)	-	-	-	-	260,000	-	-	-	-	-	260,000
2014-012 - Rubber Tire Excavator	-	-	-	-	300,000	-	-	-	-	-	300,000
2017-017 - Infrastructure - Pre-Engineering and Approvals for Future Years' Projects (Non-Growth) - 2023-2031	-	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	900,000
2020-015 - Elora West Garage - Perimeter Fencing	40,000	-	-	-	-	-	-	-	-	-	40,000
2021-009 - Road Condition Assessments - 2022 - 2030	-	-	-	50,000	-	-	-	50,000	-	-	100,000
2021-072 - Sanitary and Storm Sewer Condition Assessments (2026)	-	-	-	-	200,000	-	-	-	-	-	200,000
2021-073 - Veteran's Park (Salem) Retaining Wall Rehabilitation	290,000	-	-	-	-	-	-	-	-	-	290,000
2022-007 - Infrastructure - Pre-Engineering and Approvals for Future Years' Projects (Growth) - 2022	260,000	-	-	-	-	-	-	-	-	-	260,000
2022-027 - Provision for Additional Water Services Fleet	-	-	-	-	-	-	-	-	-	200,000	200,000
2022-028 - Provision for Additional Wastewater Services Fleet	-	-	-	-	-	-	-	-	-	200,000	200,000
2022-066 - Infrastructure - Pre-Engineering and Approvals for Future Years' Projects (Growth) - 2023-2031	-	25,000	25,000	25,000	25,000	25,000	25,000	25,000	25,000	25,000	225,000
2022-067 - Infrastructure - Pre-Engineering and Approvals for Future Years' Projects (Non-Growth) - 2022	100,000	-	-	-	-	-	-	-	-	-	100,000
2022-090 - Elora West Garage Asphalt Replacement	-	60,000	-	-	-	-	-	-	-	-	60,000
303-0299 - Corporate Operations Facilities	904,000	7,523,000	7,523,000	-	-	-	-	-	-	-	15,950,000
F0124 - Additional Vehicle/Equipment Needs - PW	-	-	-	-	-	-	-	-	-	600,000	600,000
Total for Public Works - Other	1,594,000	7,708,000	7,648,000	175,000	885,000	125,000	125,000	175,000	125,000	1,125,000	19,685,000
Roadways - Rural											
2009-047 - Second Line East – Side Rd 10 to Side Rd 14	-	-	-	-	-	475,000	-	-	-	-	475,000
2010-091 - Eighth Line W. - WR 18 to SR 5	-	-	-	1,100,000	-	-	-	-	-	-	1,100,000
2010-092 - Third Line - Sideroad 5 to WR 17 - Paving	370,000	-	-	-	-	-	-	-	-	-	370,000
2012-065 - Eighth Line W – SR 5 to WR 17	-	-	-	-	-	-	-	370,000	-	-	370,000
2012-067 - Eighth Line W. – Grand River to Middlebrook Rd.	-	-	-	-	-	-	-	-	-	660,000	660,000
2012-069 - Eighth Line E. – WR 21 to SR 10	630,000	-	-	-	-	-	-	-	-	-	630,000
2012-070 - Eighth Line E. – SR 14 to SR 10	-	680,000	-	-	-	-	-	-	-	-	680,000
2012-072 - Fourth Line E – SR 10 to SR 4	-	-	-	-	-	-	-	-	660,000	-	660,000
2012-073 - Sixth Line E. – WR 21 (Inverhaugh) to SR 10	-	-	-	-	-	-	-	570,000	-	-	570,000
2012-074 - SR 4 - WR 7 to Second Line	-	-	-	-	-	-	-	-	-	250,000	250,000
2012-075 - Beatty Line N. – SR 18 to SR 15	-	-	-	350,000	-	-	-	-	-	-	350,000
2012-078 - Gerrie Rd – Side Rd 10 (south) to SR 15	-	-	-	-	-	-	-	-	400,000	-	400,000
2012-082 - Jones Base Line South – 4th Line to 6th Line (Nichol)	-	-	-	-	-	-	-	-	-	520,000	520,000
2012-083 - Gerrie Rd – Side Rd 10 (South) to SR 5	-	-	-	-	-	-	-	-	370,000	-	370,000
2012-084 - Gerrie Rd – SR 5 - WR 17	-	-	-	-	-	-	-	-	-	370,000	370,000
2012-085 - Irvine St. – Bricker Ave to SR 15 (SFA)	-	-	-	-	-	-	-	-	-	473,000	473,000
2012-093 - 4th Line (WG) - Eramosa-Garafraxa Townline to WR 18	-	-	-	-	-	-	-	-	-	3,840,000	3,840,000
2013-003 - Sideroad 20 - Second Line to Third Line Paving	-	-	-	-	-	-	-	-	-	200,000	200,000
2013-004 - Sideroad 20 - Third Line to Fourth Line Paving	-	-	-	-	-	-	-	-	-	200,000	200,000
2013-005 - Sideroad 20 - Fourth Line to Fifth Line Paving	-	-	-	-	-	-	-	-	-	200,000	200,000
2013-014 - Sideroad 18 Reconstruction - Vincent St to Steele St	-	-	-	-	-	-	-	-	-	2,120,000	2,120,000
2015-059 - Gerrie Rd - Walser Extension to SR 15	-	-	-	-	-	1,350,000	-	-	-	-	1,350,000
2017-034 - Second Line - WR 19 to WR 18	-	-	-	-	-	500,000	-	-	-	-	500,000
2019-107 - Sixth Line - WR 19 to SR 15	-	-	-	-	-	-	-	-	-	350,000	350,000
2019-108 - Sixth Line - Hwy 6 to Jones Baseline	-	-	-	-	-	-	-	-	-	350,000	350,000
2019-109 - Jones Baseline - Second Line to Fourth Line	-	-	-	-	240,000	-	-	-	-	-	240,000
2020-017 - Rural Road Rebuild - 2024-2031	-	-	200,000	200,000	200,000	200,000	200,000	200,000	200,000	200,000	1,600,000
2020-053 - Rural Road Upgrades - Maintenance Gravel - 2023-2029	-	275,000	275,000	225,000	175,000	125,000	75,000	25,000	-	-	1,175,000
2021-063 - Tar and Chip Resurfacing - 2027	-	-	-	-	-	160,000	-	-	-	-	160,000
2022-004 - Third Line - Sideroad 5 (South) to Sideroad 5 (North)	-	-	-	-	-	-	-	-	-	320,000	320,000
2022-008 - First Line - WR 7 to Bridge St	-	-	-	-	-	-	-	2,370,000	-	-	2,370,000
2022-009 - Gilkison St - South River Road to Trestle Bridge Trail Crossing	-	-	-	-	-	-	-	-	-	1,440,000	1,440,000
2022-012 - South River Road - Haylock Ave to Gilkison Rd	-	-	-	-	-	-	-	-	-	1,600,000	1,600,000
2022-055 - SR 15 - Beatty Line N to Hwy 6	-	-	-	-	-	-	-	-	-	1,950,000	1,950,000
2022-056 - SR 15 - Gerrie Road to Beatty Line N	-	-	-	-	-	-	-	-	-	3,990,000	3,990,000
2022-058 - SR 15 - Gerrie Road to Irvine St	-	-	-	-	-	-	-	-	-	2,050,000	2,050,000
2022-087 - Rural Road Upgrades - Maintenance Gravel - 2022	200,000	-	-	-	-	-	-	-	-	-	200,000
2022-089 - Gravel Road Drainage Improvements	120,000	-	-	-	-	-	-	-	-	-	120,000
F0083 - Second Line - Highway 6 to Jones Baseline (SFA)	-	-	-	-	-	-	-	-	-	9,270,000	9,270,000
F0086 - Second Line - Highway 6 to Guelph St (SFA)	-	-	-	-	-	-	-	-	-	6,020,000	6,020,000
F0101 - Sideroad 10 (Queen Mary) - Highway 6 to Jones Baseline	-	-	-	-	-	-	-	-	-	214,000	214,000
F0102 - Fourth Line - Jones Baseline to Highway 6	-	-	-	-	-	-	-	-	-	327,000	327,000
F0108 - Sideroad 25 - WR 16 to Eighth Line	-	-	-	-	-	-	-	-	-	669,000	669,000
F0109 - Fourth Line E – SR 14 to SR 10	-	-	-	-	-	-	-	450,000	-	-	450,000
Total for Roadways - Rural	1,320,000	955,000	475,000	1,875,000	615,000	2,810,000	275,000	3,985,000	1,630,000	37,583,000	51,523,000



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	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	Total
Roadways - Urban											
2010-053 - Colborne St - Phase III - John St to Wilson Cres {SFA}	-	-	-	-	-	-	-	-	-	2,050,000	2,050,000
2010-055 - David St - Geddes St to Aqua St	-	-	-	-	-	-	1,040,000	-	-	-	1,040,000
2010-056 - Henderson St - Smith St to James St	-	-	-	-	-	-	220,000	-	-	-	220,000
2010-061 - McQueen Blvd - Millburn Blvd to McTavish St {SFA}	-	-	-	-	-	-	-	-	-	1,057,000	1,057,000
2010-062 - McQueen Blvd - Fergus/Nichol Boundary to Guelph St {SFA}	-	-	-	-	-	-	-	-	-	1,040,000	1,040,000
2010-065 - Intersection/Signalization - McQueen Blvd and Scotland St {SFA}	-	-	-	-	-	-	-	-	-	350,000	350,000
2010-071 - Reconstruction of Colborne St from Gerrie Rd to Beatty Line - External to Nigus Holdings {SFA}	-	-	-	-	-	-	-	-	-	607,800	607,800
2011-014 - St David St N - Side Road 19 to Side Road 18	-	-	-	-	-	-	-	-	-	200,000	200,000
2012-012 - John St - (Fergus) - Provost Lane to Tower St.	-	-	-	-	-	-	-	-	230,000	-	230,000
2012-022 - Church St - Metcalfe St. to Price St.	-	-	-	-	275,000	-	-	-	-	-	275,000
2012-039 - James St (Elora) - Metcalfe St to Victoria Cres	-	-	-	-	-	810,000	-	-	-	-	810,000
2013-021 - Hill St. Drainage Within Subdivision, Elora	-	-	-	-	-	-	-	-	-	600,000	600,000
2015-002 - Sidewalk Repairs and Replacement - 2023-2031	-	90,000	90,000	90,000	90,000	90,000	90,000	90,000	90,000	90,000	810,000
2015-046 - Bridge St (Fergus) - Tower St S to Queen St	-	-	-	370,000	-	-	-	-	-	-	370,000
2015-069 - Pavement Management - 2023-2031	-	250,000	250,000	250,000	250,000	250,000	250,000	250,000	250,000	250,000	2,250,000
2016-029 - David St - Aqua St to John St N	-	-	-	-	-	-	750,000	-	-	-	750,000
2016-034 - David St - John St N to Irvine St	-	-	-	-	-	-	230,000	-	-	-	230,000
2016-050 - North Queen St - Colborne St to David St	-	-	-	-	-	-	735,000	-	-	-	735,000
2016-053 - Moir St - Geddes St to Princess St	850,000	-	-	-	-	-	-	-	-	-	850,000
2016-056 - Princess St (Elora) - Moir St to David St	-	-	-	-	340,000	-	-	-	-	-	340,000
2017-022 - Garafraxa St - Provost Lane to St David St	-	-	-	-	-	-	340,000	-	-	-	340,000
2017-029 - Price St - Church St to James St	-	-	-	-	320,000	-	-	-	-	-	320,000
2017-033 - Scotland St - McQueen Blvd to Second Line {SFA}	-	-	-	-	-	-	-	-	-	3,390,000	3,390,000
2017-040 - East Mill St - Metcalfe St to Melville St (excluding utilities burial)	-	1,755,000	-	-	-	-	-	-	-	-	1,755,000
2017-053 - Tower St N - Hill St W to Garafraxa St W	-	-	-	-	-	-	-	385,000	-	-	385,000
2017-056 - Tower St N - Hill St W to St George St W	-	-	-	-	-	-	-	240,000	-	-	240,000
2017-059 - Irvine St - East Mill St to Church St	-	-	525,000	-	-	-	-	-	-	-	525,000
2017-063 - Victoria Cres (Elora) - Henderson St to David St	-	-	-	-	-	-	-	-	550,000	-	550,000
2017-066 - Moir St - Smith St to Geddes St	-	-	-	-	-	-	-	120,000	-	-	120,000
2017-067 - Smith St - David St to Henderson St	-	-	-	-	-	-	380,000	-	-	-	380,000
2017-076 - James St (Salem) - Geddes St to Woolwich St (SR 15)	-	-	-	-	-	-	-	-	-	255,000	255,000
2017-090 - Patrick St Retaining Wall (Elora Cataract Trail)	-	-	-	-	-	-	-	400,000	-	-	400,000
2019-008 - Carlton Place - Victoria St. to WR 7	-	-	962,500	962,500	-	-	-	-	-	-	1,925,000
2019-009 - Carlton Place - Metcalfe St. to Victoria St. - Reconstruction and Upgrade	-	-	667,500	667,500	-	-	-	-	-	-	1,335,000
2019-010 - Gerrie Rd - Colborne to Walser Extension {SFA}	-	-	-	-	-	-	-	-	-	1,220,000	1,220,000
2019-011 - Gerrie Rd - WR18 to Patrick St	-	-	-	-	-	-	-	-	370,000	-	370,000
2019-012 - South River Road and 1st Line Turning Lane	-	-	-	-	-	350,000	-	-	-	-	350,000
2019-013 - Gilkison Road and South River Road Intersection Improvements	-	-	-	-	70,000	350,000	-	-	-	-	350,000
2019-016 - Sidewalk and intersection improvements - WR 7 and 1st Line	-	-	-	-	-	-	-	-	-	-	70,000
2019-022 - Victoria St - Carlton Place to Water St	-	-	-	540,000	-	-	-	-	-	-	540,000
2019-053 - WR 19 Sidewalk - Broadway St. to Queen St.	-	-	-	-	-	-	-	-	-	140,000	140,000
2019-069 - York St - Victoria St to WR 7 {SFA}	-	-	-	-	-	-	-	-	-	330,000	330,000
2019-082 - Gartshore St - Gordon St to Gregson Ct and Gregson Court Paving	-	150,000	-	-	-	-	-	-	-	-	150,000
2019-098 - WR 7 Sidewalk - Ross St to Carlton Place	-	-	50,000	-	-	-	-	-	-	-	50,000
2019-101 - Melville St - Moir St to David St	-	-	-	-	-	-	-	-	565,000	-	565,000
2019-104 - St George St E - Gowrie St to Cameron St	-	-	-	-	-	-	-	-	-	410,000	410,000
2021-017 - AODA Audibles - Tower St and Bridge St Intersection	25,000	-	-	-	-	-	-	-	-	-	25,000
2021-018 - AODA Audibles - St David St and Bridge St Intersection	25,000	-	-	-	-	-	-	-	-	-	25,000
2021-020 - AODA Audibles - St David St and Strathallan St Intersection	-	25,000	-	-	-	-	-	-	-	-	25,000
2021-022 - AODA Audibles - Hill St Signalized Pedestrian Crossing	-	-	25,000	-	-	-	-	-	-	-	25,000
2021-023 - Traffic Signal Actuator Replacements - St David St and Garafraxa St Intersection	-	30,000	-	-	-	-	-	-	-	-	30,000
2021-024 - Traffic Signal Actuator Replacements - St David St and Strathallan St Intersection	-	30,000	-	-	-	-	-	-	-	-	30,000
2021-025 - Traffic Signal Actuator Replacements - Tower St and McQueen Blvd Intersection	-	60,000	-	-	-	-	-	-	-	-	60,000
2021-032 - Nichol St - Victoria St to High St Reconstruction	-	-	-	-	-	-	317,000	-	-	-	317,000
2021-035 - Wellesley St - Colborne St to Church St Reconstruction	-	-	-	-	-	-	-	-	-	615,000	615,000
2021-039 - St Patrick Lane - Breadalbane St to Beatty Line Reconstruction	-	-	-	-	-	-	560,000	-	-	-	560,000
2021-058 - Dickson Drive Employment Land Servicing - Phase 2	-	-	-	-	405,000	-	-	-	-	-	405,000
2022-003 - Beatty Line N - Sideroad 18 to Colborne St (Millage) {SFA}	-	215,000	-	-	-	-	-	-	-	-	215,000
2022-005 - Beatty Line N - Colborne St (Millage) to Garafraxa {SFA}	-	4,250,000	-	-	-	-	-	-	-	-	4,250,000
2022-006 - Beatty Line N - Garafraxa St W to St Andrew St W {SFA}	-	750,000	-	-	-	-	-	-	-	-	750,000
2022-010 - Beatty Line Extension towards S - St Andrew St W to McQueen	-	-	-	-	-	-	-	-	-	3,320,000	3,320,000
2022-011 - St Andrew St E - Lamond St to Anderson St	-	-	-	-	-	-	-	-	-	3,760,000	3,760,000



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	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	Total
2022-021 - Guelph St and McQueen Blvd Ext Intersection {SFA}	-	-	-	-	-	-	-	-	-	1,685,000	1,685,000
2022-023 - McQueen Blvd and Millburn Blvd Intersection {SFA}	-	-	-	-	-	-	-	-	-	350,000	350,000
2022-025 - Beatty Line Ext Bridge	-	-	-	-	-	-	-	-	-	6,475,000	6,475,000
2022-057 - SR 15 - James St to Irvine St {SFA}	-	-	-	-	-	-	-	-	-	1,120,000	1,120,000
2022-059 - Guelph St - Cumming Cres (McQueen) to Second Line {SFA}	-	-	-	-	-	-	-	-	-	3,250,000	3,250,000
2022-060 - Guelph St - Elora St to McQueen Blvd Ext {SFA}	-	-	-	-	-	-	-	-	-	2,760,000	2,760,000
2022-061 - Beatty Line and Millage Lane Intersection {SFA}	-	-	-	-	-	-	-	-	-	210,000	210,000
2022-064 - Metcalfe St Pedestrian Signals	130,000	-	-	-	-	-	-	-	-	-	130,000
2022-069 - Sidewalk Repairs and Replacement - 2022	90,000	-	-	-	-	-	-	-	-	-	90,000
2022-070 - Pavement Management - 2022	145,000	-	-	-	-	-	-	-	-	-	145,000
2022-073 - Traffic Calming Measures	30,000	-	-	-	-	-	-	-	-	-	30,000
2022-079 - Provost Lane - St Andrew St to St Patrick St Sidewalk Replacement	50,000	-	-	-	-	-	-	-	-	-	50,000
2022-088 - Semi-urban Double Surface Treatment Upgrade - 2022	160,000	-	-	-	-	-	-	-	-	-	160,000
301-0254 - St David St N - St Andrew St to Edinburgh Ave	-	-	1,655,000	1,655,000	-	-	-	-	-	-	3,310,000
301-0828 - St George St E - Herrick St to Gartshore St	1,255,000	-	-	-	-	-	-	-	-	-	1,255,000
301-0854 - St Andrew St - Tower St to Breadalbane Streetlight Electrical Repairs	-	60,000	-	-	-	-	-	-	-	-	60,000
301-0884 - Hill St E (Fergus) - Herrick St to Gartshore St	-	-	-	-	1,255,000	-	-	-	-	-	1,255,000
F0024 - Union St W - Tower St to Guelph Rd {SFA}	-	-	-	-	-	-	-	-	-	3,260,000	3,260,000
F0027 - Gerrie Rd/Colborne Intersection Signalization {SFA}	-	-	-	-	-	-	-	-	-	350,000	350,000
F0037 - Garafraxa St - Maiden Lane to Beatty Line {SFA}	-	-	-	-	-	-	-	-	-	1,790,000	1,790,000
F0040 - Forfar St E - St David St to James St	-	-	-	-	261,000	-	-	-	-	-	261,000
F0059 - St George St W - Maple St to Beatty Line	-	-	-	-	-	-	-	-	320,000	-	320,000
F0072 - Graham St (Elora) - Colborne St to Gerrie Rd {SFA}	-	-	-	-	-	-	-	-	-	183,000	183,000
Total for Roadways - Urban	2,760,000	7,665,000	4,225,000	4,535,000	3,266,000	1,850,000	4,912,000	1,485,000	2,375,000	41,117,800	74,190,800
Storm Drainage											
2018-033 - Catch Basin Rebuilds - 2022	40,000	-	-	-	-	-	-	-	-	-	40,000
2022-082 - Catch Basin Rebuild - 2023	-	40,000	-	-	-	-	-	-	-	-	40,000
2022-083 - Catch Basin Rebuild - 2024	-	-	40,000	-	-	-	-	-	-	-	40,000
F0118 - Nichol Drain #2 - Trunk Storm Outlet	-	-	-	-	-	-	-	-	-	760,000	760,000
Total for Storm Drainage	40,000	40,000	40,000	-	-	-	-	-	-	760,000	880,000
Structures											
2020-051 - Bridge, Culvert and Retaining Wall Structure Inspection - 2023-2031	-	-	60,000	-	90,000	-	90,000	-	90,000	-	330,000
2022-072 - Bridge, Culvert and Retaining Wall Structure Inspection - 2022	60,000	-	-	-	-	-	-	-	-	-	60,000
Total for Structures	60,000	-	60,000	-	90,000	-	90,000	-	90,000	-	390,000
TOTAL TRANSPORTATION & PUBLIC WORKS	10,249,000	19,728,000	14,273,000	9,885,000	7,291,000	7,940,000	8,437,000	8,795,000	7,470,000	84,335,800	178,403,800
WASTEWATER											
2010-046 - Colborne St - Gerrie Rd Easterly	-	-	-	-	-	-	-	94,600	-	-	94,600
2012-023 - Church St - Metcalfe St. to Price St.	-	-	-	-	30,000	-	-	-	-	-	30,000
2012-031 - St. Andrew St. W. & Menzies Lane - Tower St to St. David St.	-	620,000	-	-	-	-	-	-	-	-	620,000
2012-036 - Henderson St - Smith St to James St	-	-	-	-	-	-	15,000	-	-	-	15,000
2012-040 - James St (Elora) - Metcalfe St to Victoria Cres	-	-	-	-	-	15,000	-	-	-	-	15,000
2012-058 - David St - Geddes St to Aqua St	-	-	-	-	-	-	20,000	-	-	-	20,000
2013-015 - Sideroad 18 Reconstruction - Vincent St to Steele St	-	-	-	-	-	-	-	530,000	-	-	530,000
2013-028 - Grand River Crossing of Beatty Line Trunk Sanitary Sewer to Union St. SPS {SFA}	-	-	-	-	-	-	-	-	-	5,710,000	5,710,000
2014-014 - John St (Fergus) - Provost Lane to Tower St.	-	-	-	-	-	-	-	-	25,000	-	25,000
2015-048 - Bridge St (Fergus) - Tower St S to Queen St	-	-	-	15,000	-	-	-	-	-	-	15,000
2016-030 - David St - Aqua St to John St N	-	-	-	-	-	-	20,000	-	-	-	20,000
2016-032 - David St - John St N to Irvine St.	-	-	-	-	-	-	10,000	-	-	-	10,000
2016-051 - North Queen St - Colborne St to David St	-	-	-	-	-	-	35,000	-	-	-	35,000
2016-054 - Moir St - Geddes St to Princess St	85,000	-	-	-	-	-	-	-	-	-	85,000
2016-057 - Princess St (Elora) - Moir St to David St	-	-	-	-	10,000	-	-	-	-	-	10,000
2017-024 - Garafraxa St - Provost Lane to St David St	-	-	-	-	-	-	200,000	-	-	-	200,000
2017-031 - Price St - Church St to James St	-	-	-	-	30,000	-	-	-	-	-	30,000
2017-042 - East Mill St - Metcalfe St to Melville St	-	40,000	-	-	-	-	-	-	-	-	40,000
2017-054 - Tower St N - Hill St W to Garafraxa St W	-	-	-	-	-	-	-	125,000	-	-	125,000
2017-057 - Tower St N - Hill St W to St George St W	-	-	-	-	-	-	-	80,000	-	-	80,000
2017-060 - Irvine St - East Mill St to Church St	-	-	30,000	-	-	-	-	-	-	-	30,000
2017-064 - Victoria Cres (Elora) - Henderson St to David St	-	-	-	-	-	-	-	-	15,000	-	15,000
2017-068 - Smith St - David St to Henderson St	-	-	-	-	-	-	15,000	-	-	-	15,000
2019-019 - Carlton Place - Metcalfe St. to Victoria St. Reconstruction and Upgrade {SFA}	-	160,000	-	-	-	-	-	-	-	-	160,000



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	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	Total
2019-036 - 495 Union St West Renovation	150,000	-	-	-	-	-	-	-	-	-	150,000
2019-057 - Fergus WWTP - Primary Digester Maintenance	-	-	-	-	-	100,000	-	-	-	-	100,000
2019-072 - Carlton Place - Victoria St. to WR 7	-	-	190,000	190,000	-	-	-	-	-	-	380,000
2019-100 - McQueen Blvd - Fergus/Nichol Boundary to Guelph St {SFA}	-	-	-	-	-	-	-	-	-	250,000	250,000
2019-103 - Melville St - Moir St to David St	-	-	-	-	-	-	-	-	55,000	-	55,000
2019-106 - St George St E - Gowrie St to Cameron St	-	-	-	-	-	-	-	-	-	145,000	145,000
2020-021 - Fergus WWTP Boiler Replacement	-	350,000	-	-	-	-	-	-	-	-	350,000
2020-022 - Fergus WWTP Secondary Digester Clean Out - 2029	-	-	-	-	-	-	-	100,000	-	-	100,000
2021-034 - Nichol St - Victoria St to High St Reconstruction	-	-	-	-	-	-	30,000	-	-	-	30,000
2021-037 - Wellesley St - Colborne St to Church St Reconstruction	-	-	-	-	-	-	-	-	-	30,000	30,000
2021-038 - St Andrew St E - St David St to Gowrie St Sanitary Sewer Replacement	-	-	870,000	-	-	-	-	-	-	-	870,000
2021-041 - St Patrick Lane - Breadalbane St to Beatty Line Reconstruction	-	-	-	-	-	-	760,000	-	-	-	760,000
2021-059 - Dickson Drive Employment Land Servicing - Phase 2	-	-	-	-	340,000	-	-	-	-	-	340,000
2021-064 - Clyde St Sewage Pumping Station Odour Treatment	75,000	-	-	-	-	-	-	-	-	-	75,000
2021-067 - Fergus WWTP Biosolids Storage Transfer Pump Replacement	35,000	-	-	-	-	-	-	-	-	-	35,000
2021-075 - Reconstruction of Beatty Line from South of Garafraxa St to Millage Lane	-	435,000	-	-	-	-	-	-	-	-	435,000
2022-029 - Colborne Sanitary Upsizing - Wilson to Irvine	-	-	175,000	-	-	-	-	-	-	-	175,000
2022-030 - Guelph St Sanitary Extension - McQueen to Elora St {SFA}	-	-	-	-	-	-	-	-	-	520,000	520,000
2022-031 - Guelph St Sanitary Extension - Elora St to Union {SFA}	-	-	-	-	-	-	-	-	-	275,000	275,000
2022-032 - Guelph St Sanitary Extension - McQueen to Second Line {SFA}	-	-	-	-	-	-	-	-	-	820,000	820,000
2022-033 - Second Line Sanitary Extension - Guelph St to HWY 6 {SFA}	-	-	-	-	-	-	-	-	-	575,000	575,000
2022-034 - WR7 Sanitary Extension - Carlton Place to McNab	-	-	205,000	205,000	-	-	-	-	-	-	410,000
2022-035 - HWY 6 North Sanitary Extension - From Existing Limit to FR9 {SFA}	-	-	-	-	-	-	-	-	-	235,000	235,000
2022-062 - Grand River Sanitary Crossing Forcemain - Future SPS to Union SPS {SFA}	-	-	-	-	-	-	-	-	-	450,000	450,000
2022-080 - Fergus WWTP Dewatering Pit Upgrades	120,000	-	-	-	-	-	-	-	-	-	120,000
360-0254 - St David St N - St Andrew St to Edinburgh Ave	-	-	-	1,900,000	-	-	-	-	-	-	1,900,000
360-0828 - St George St E - Herrick St to Gartshore St	475,000	-	-	-	-	-	-	-	-	-	475,000
360-0884 - Hill St E (Fergus) - Herrick St to Gartshore St	-	-	-	-	540,000	-	-	-	-	-	540,000
360-9650 - LPS Grinder Pumps	35,000	35,000	35,000	35,000	35,000	35,000	35,000	35,000	35,000	35,000	350,000
F0042 - Forfar St E - St David St to James St	-	-	-	-	85,000	-	-	-	-	-	85,000
F0061 - St George St W - Maple St to Beatty Line	-	-	-	-	-	-	-	-	90,000	-	90,000
F0074 - Graham St (Elora) - Colborne St to Gerrie Rd {SFA}	-	-	-	-	-	-	-	-	-	50,000	50,000
F0085 - Second Line - Highway 6 to Jones Baseline (Scotland St) {SFA}	-	-	-	-	-	-	-	-	-	820,000	820,000
F0097 - Union St Force Main - Union St SPS to Fergus WWTP {SFA}	-	-	-	-	-	-	-	-	-	465,000	465,000
F0098 - Union St - SPS Upgrade {SFA}	-	-	-	-	-	-	-	-	-	6,745,000	6,745,000
F0171 - Future Expansion of Fergus WWTP	-	-	-	1,500,000	13,500,000	18,000,000	-	-	-	-	33,000,000
TOTAL WASTEWATER	975,000	1,640,000	1,505,000	3,845,000	14,570,000	18,150,000	1,140,000	964,600	220,000	17,125,000	60,134,600
<u>WATERWORKS</u>											
2010-018 - St Andrew St W - Tower St. to St David St. (South Side)	-	680,000	-	-	-	-	-	-	-	-	680,000
2010-033 - Colborne St - Phase III - John St to Wilson Cres	-	-	-	-	-	-	-	-	-	360,000	360,000
2010-034 - Gerrie Rd Water Main Extension {SFA}	-	-	-	-	-	-	-	-	-	614,000	614,000
2010-041 - Colborne St - Gerrie Rd Easterly	-	-	-	-	-	-	-	126,200	-	-	126,200
2012-024 - Church St. - Metcalfe St. to Price St.	-	-	-	-	150,000	-	-	-	-	-	150,000
2012-038 - Henderson St - Smith St to James St	-	-	-	-	-	-	70,000	-	-	-	70,000
2012-041 - James St (Elora) - Metcalfe St to Victoria Cres	-	-	-	-	-	210,000	-	-	-	-	210,000
2012-044 - McNab St - High St. to Bridge St. - Watermain Replacement	-	1,120,000	-	-	-	-	-	-	-	-	1,120,000
2012-059 - David St - Geddes St to Aqua St	-	-	-	-	-	-	240,000	-	-	-	240,000
2013-016 - Sideroad 18 Reconstruction - Vincent St to Steele St (oversizing only)	-	-	-	-	-	-	-	-	-	618,200	618,200
2014-015 - John St. (Fergus) - Provost Lane to Tower St.	-	-	-	-	-	-	-	-	10,000	-	10,000
2015-047 - Bridge St (Fergus) - Tower St S to Queen St	-	-	-	115,000	-	-	-	-	-	-	115,000
2016-017 - Water Meter Replacement	-	-	-	1,890,000	-	-	-	-	-	-	1,890,000
2016-031 - David St - Aqua St to John St N	-	-	-	-	-	-	210,000	-	-	-	210,000
2016-033 - David St - John St N to Irvine St	-	-	-	-	-	-	90,000	-	-	-	90,000
2016-052 - North Queen St - Colborne St to David St	-	-	-	-	-	-	335,000	-	-	-	335,000
2016-055 - Moir St - Geddes St to Princess St	195,000	-	-	-	-	-	-	-	-	-	195,000
2016-058 - Princess St (Elora) - Moir St to David St	-	-	-	-	110,000	-	-	-	-	-	110,000
2017-021 - Mary St - East Mill St to Church St - Watermain Replacement	-	160,000	-	-	-	-	-	-	-	-	160,000
2017-023 - Garafraxa St - Provost Lane to St David St	-	-	-	-	-	-	140,000	-	-	-	140,000
2017-030 - Price St - Church St to James St	-	-	-	-	175,000	-	-	-	-	-	175,000
2017-037 - Tower St - Belsyde Ave to Wellington Dr - Watermain Replacement	-	-	320,000	-	-	-	-	-	-	-	320,000
2017-038 - Irvine St - Colborne St to Church St - Watermain Replacement	-	-	150,000	-	-	-	-	-	-	-	150,000
2017-041 - East Mill St - Metcalfe St to Melville St	-	815,000	-	-	-	-	-	-	-	-	815,000
2017-052 - Water St - Victoria St to WR 7	-	-	-	-	-	-	250,000	-	-	-	250,000



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	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	Total
2017-055 - Tower St N - Hill St W to Garafraxa St W	-	-	-	-	-	-	-	125,000	-	-	125,000
2017-058 - Tower St N - Hill St W to St George St W	-	-	-	-	-	-	-	80,000	-	-	80,000
2017-061 - Irvine St - East Mill St to Church St	-	-	315,000	-	-	-	-	-	-	-	315,000
2017-062 - Chalmers St - Moir St to Colborne St - Watermain Replacement	-	280,000	-	-	-	-	-	-	-	-	280,000
2017-065 - Victoria Cres (Elora) - Henderson St to David St	-	-	-	-	-	-	-	-	220,000	-	220,000
2017-069 - Smith St - David St to Henderson St	-	-	-	-	-	-	85,000	-	-	-	85,000
2019-030 - Carlton Place - Victoria St. to WR 7	-	-	335,000	335,000	-	-	-	-	-	-	670,000
2019-031 - Gerrie Rd - WR18 to Patrick St	-	-	-	-	-	-	-	-	-	100,000	100,000
2019-033 - Carlton Place - Metcalfe St to Victoria St	-	-	232,500	232,500	-	-	-	-	-	-	465,000
2019-034 - Guelph St. - McQueen to Union {SFA}	-	-	-	-	-	-	-	-	-	460,000	460,000
2019-099 - McQueen Blvd - Fergus/Nichol Boundary to Guelph St {SFA}	-	-	-	-	-	-	-	-	-	275,000	275,000
2019-102 - Melville St - Moir St to David St	-	-	-	-	-	-	-	-	360,000	-	360,000
2019-105 - St George St E - Gowrie St to Cameron St	-	-	-	-	-	-	-	-	-	195,000	195,000
2020-008 - New Well - Area #3	-	87,000	640,000	313,000	3,422,000	-	-	-	-	-	4,462,000
2020-009 - New Well - Area #5	-	-	-	-	-	-	87,000	640,000	282,000	2,964,000	3,973,000
2021-027 - Douglas Cres - Forfar St to Gzowski St - Watermain Replacement	-	-	955,000	-	-	-	-	-	-	-	955,000
2021-028 - McAlister St - Argyll St to Highland Rd - Watermain Replacement	-	-	-	685,000	-	-	-	-	-	-	685,000
2021-029 - Elgin St - Union St to Scotland St - Watermain Replacement	-	-	-	-	1,220,000	-	-	-	-	-	1,220,000
2021-030 - WR 7 - David St W North to End - Watermain Replacement	-	-	-	-	-	550,000	-	-	-	-	550,000
2021-031 - Bridge St - Norman Craig Square to Queen St - Watermain Replacement	-	-	-	-	-	1,025,000	-	-	-	-	1,025,000
2021-033 - Nichol St - Victoria St to High St Reconstruction	-	-	-	-	-	-	150,000	-	-	-	150,000
2021-036 - Wellesley St - Colborne St to Church St Reconstruction	-	-	-	-	-	-	-	-	-	345,000	345,000
2021-040 - St Patrick Lane - Breadalbane St to Beatty Line Reconstruction	-	-	-	-	-	-	792,500	-	-	-	792,500
2021-060 - Dickson Drive Employment Land Servicing - Phase 2	-	-	-	-	190,000	-	-	-	-	-	190,000
2021-068 - Fergus Well F4 Liner	-	-	-	50,000	-	-	-	-	-	-	50,000
2021-076 - Reconstruction of Beatty Line from South of Garafraxa St to Millage Lane	-	168,000	-	-	-	-	-	-	-	-	168,000
2022-036 - Irvine Watermain Extension - Bricker to SR 15 {SFA}	-	-	-	-	-	-	-	-	-	800,000	800,000
2022-037 - Grand River Sanitary Crossing Watermain - Colquhoun to Union {SFA}	-	-	-	-	-	-	-	-	-	335,000	335,000
2022-038 - Guelph St Watermain Extension - Elora St to Union {SFA}	-	-	-	-	-	-	-	-	-	240,000	240,000
2022-039 - Scotland Watermain Extension - Existing Limit to Second Line {SFA}	-	-	-	-	-	-	-	-	-	530,000	530,000
2022-040 - Woolwich Watermain Extension - Irvine to James {SFA}	-	-	-	-	-	-	-	-	-	440,000	440,000
2022-041 - WR7 Watermain Extension - VEL2 (South Limit) to Woolwich	-	-	-	-	-	-	-	-	-	1,210,000	1,210,000
2022-042 - Woolwich Watermain Extension - WR 7 to Urban Boundary	-	-	-	1,270,000	-	-	-	-	-	-	1,270,000
2022-043 - WR 7 Watermain Replacement - David St to VEL2 (South Limit)	-	-	-	-	-	-	-	-	-	565,000	565,000
2022-044 - WR 18 Watermain Extension - Urban Boundary to 3rd Line	-	-	-	2,305,000	-	-	-	-	-	-	2,305,000
2022-045 - 3rd Line Watermain Extension - WR 18 to Well Area 3	-	-	-	1,155,000	-	-	-	-	-	-	1,155,000
2022-047 - Irvine Watermain Extension - Woolwich to Well Area 5	-	-	-	-	-	-	-	-	-	2,535,000	2,535,000
2022-048 - Sideroad 10 (11) Watermain Extension - Irvine to Well Area 5	-	-	-	-	-	-	-	-	-	695,000	695,000
2022-049 - WR 7 Watermain Replacement - Ross to Carlton	-	-	-	-	-	-	725,000	-	-	-	725,000
2022-050 - HWY 6 Watermain Extension - From Existing Limit to FR9 (South Limit) {SFA}	-	-	-	-	-	-	-	-	-	255,000	255,000
2022-051 - Beatty Line Watermain Extension - SR 18 to SR 15	-	-	-	-	-	-	-	-	-	825,000	825,000
2022-084 - Well E1 and E3 Contact Chamber Rehabilitation	310,000	-	-	-	-	-	-	-	-	-	310,000
2022-085 - Automatic Meter Read Program - Full Implementation	130,000	-	-	-	-	-	-	-	-	-	130,000
2022-086 - PRV Chamber Rehabilitation	-	-	50,000	-	-	-	-	-	-	-	50,000
2022-104 - Annual Water Meter Replacement - 2023-2031	-	125,000	125,000	125,000	125,000	125,000	125,000	125,000	125,000	125,000	1,125,000
330-0254 - St David St N - St Andrew St to Edinburgh Ave	-	-	-	2,125,000	-	-	-	-	-	-	2,125,000
330-0672 - Fergus Well F1 Chlorine Room Relocation	150,000	-	-	-	-	-	-	-	-	-	150,000
330-0726 - Replace existing 150mm Watermain with 300mm Watermain on WR7 from 105m North of Ross St to WR21	-	-	-	-	-	-	350,000	-	-	-	350,000
330-0727 - Water Taking Permit/Licence Renewal	150,000	-	-	-	-	-	-	-	-	-	150,000
330-0806 - F2 Well Additional Capacity	753,000	-	-	-	-	-	-	-	-	-	753,000
330-0828 - St George St E - Herrick St to Gartshore St	540,000	-	-	-	-	-	-	-	-	-	540,000
330-0884 - Hill St E (Fergus) - Herrick St to Gartshore St	-	-	-	-	475,000	-	-	-	-	-	475,000
F0025 - Union St W - Tower St to Guelph Rd	-	-	-	-	-	-	-	-	-	260,000	260,000
F0038 - Garafraxa St - Maiden Lane to Beatty Line {SFA}	-	-	-	-	-	-	-	-	-	276,100	276,100
F0041 - Forfar St E - St David St to James St	-	-	-	-	115,000	-	-	-	-	-	115,000
F0060 - St George St W - Maple St to Beatty Line	-	-	-	-	-	-	-	-	110,000	-	110,000
F0073 - Graham St (Elora) - Colborne St to Gerrie Rd {SFA}	-	-	-	-	-	-	-	-	-	55,000	55,000
F0084 - Second Line - Highway 6 to Jones Baseline (Scotland St) {SFA}	-	-	-	-	-	-	-	-	-	726,000	726,000
F0087 - Second Line - Highway 6 to Guelph St {SFA}	-	-	-	-	-	-	-	-	-	490,000	490,000
F0094 - Highway 6 South to Second Line {SFA}	-	-	-	-	-	-	-	-	-	660,000	660,000
F0095 - McQueen Blvd - Millburn Blvd to McTavish St {SFA}	-	-	-	-	-	-	-	-	-	199,700	199,700
F0096 - Guelph St. - Second Line to McQueen Blvd. {SFA}	-	-	-	-	-	-	-	-	-	550,000	550,000
TOTAL WATERWORKS	2,228,000	3,435,000	3,122,500	10,600,500	5,982,000	1,910,000	3,649,500	1,096,200	1,107,000	17,703,000	50,833,700



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	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	Total
<u>PARKS & RECREATION</u>											
Facilities - CW Community Sportsplex											
2010-174 - Multi-use Court - CW Sportsplex	-	-	-	-	-	90,000	-	-	-	-	90,000
2015-053 - Centre Wellington Sportsplex Hall retro fit to multi-use	-	-	-	-	-	-	-	-	-	2,500,000	2,500,000
2019-079 - Sportsplex Parking Lot Pavement	55,000	55,000	-	-	-	-	-	-	-	-	110,000
2020-034 - Sportsplex Pad A Doors	-	-	25,000	-	-	-	-	-	-	-	25,000
F0128 - Pad B - New Seating Area Heating	-	20,000	-	-	-	-	-	-	-	-	20,000
Total for Facilities - CW Community Sportsplex	55,000	75,000	25,000	-	-	90,000	-	-	-	2,500,000	2,745,000
Facilities - Elora Community Centre											
2014-065 - Emergency Plan Generator - Elora Community Centre	-	-	-	-	-	350,000	-	-	-	-	350,000
2015-052 - Elora Community Centre Hall retro fit to multi-use	-	-	-	-	-	-	-	-	-	1,000,000	1,000,000
Total for Facilities - Elora Community Centre	-	-	-	-	-	350,000	-	-	-	1,000,000	1,350,000
Facilities - Fergus Grand Theatre											
2014-057 - Fergus Grand Theatre Sprinkler System	-	-	-	-	-	75,000	-	-	-	-	75,000
Total for Facilities - Fergus Grand Theatre	-	-	-	-	-	75,000	-	-	-	-	75,000
Facilities - Victoria Park Senior's Centre											
2019-096 - Victoria Park Senior Centre Expansion - Concept Design and Feasibility Study	-	-	-	50,000	-	-	-	-	-	-	50,000
2019-097 - Victoria Park Senior Centre Expansion	-	-	-	-	-	-	-	-	1,000,000	-	1,000,000
Total for Facilities - Victoria Park Senior's Centre	-	-	-	50,000	-	-	-	-	1,000,000	-	1,050,000
Grounds - CW Community Sportsplex											
2011-064 - CWCS Grounds Site Master Plan - Phase I	-	-	100,000	-	-	-	-	-	-	-	100,000
2011-065 - CWCS Grounds Site Master Plan - Phase II	-	-	-	130,000	-	-	-	-	-	-	130,000
2011-066 - CWCS Grounds Site Master Plan - Phase III	-	-	-	-	250,000	-	-	-	-	-	250,000
Total for Grounds - CW Community Sportsplex	-	-	100,000	130,000	250,000	-	-	-	-	-	480,000
Parks											
2009-072 - Victoria Park - Pave The Stone Dust Track Surface	-	-	-	100,000	-	-	-	-	-	-	100,000
2010-145 - Victoria Park (Elora) - Phase III Implementation	-	-	-	300,000	-	-	-	-	-	-	300,000
2010-147 - Milligan Park - Plan Implementation	130,000	-	-	-	-	-	-	-	-	-	130,000
2010-171 - Barrier Free Children's Play Structures	-	-	-	-	375,000	-	-	-	-	-	375,000
2010-173 - Two Multi-use Courts - Elora	-	-	-	20,000	160,000	-	-	-	-	-	180,000
2010-177 - Future Parkland Development (16 hectares)	-	-	-	-	-	-	-	-	-	2,912,000	2,912,000
2010-199 - Irrigated & Lit Soccer Field - (1 Full)	-	-	-	-	-	300,000	-	-	-	-	300,000
2011-061 - Sports Fields - Develop Master Plan	-	-	-	-	80,000	-	-	-	-	-	80,000
2011-071 - Strathallan Park - Soccer Field and Parking Lot	20,000	140,000	-	-	-	-	-	-	-	-	160,000
2011-076 - Douglas Park - Trail Development	-	-	-	-	50,000	-	-	-	-	-	50,000
2014-024 - Bissell Park - Refrigeration System	-	-	350,000	-	-	-	-	-	-	-	350,000
2014-026 - Bissell Park - Parking Lot	-	-	-	-	300,000	-	-	-	-	-	300,000
2019-078 - Hoffer Park Washroom	-	210,000	-	-	-	-	-	-	-	-	210,000
2020-052 - Bissell Park - Change House	-	-	-	-	-	-	-	-	-	250,000	250,000
2020-057 - ECC Skateboard Park - Shade Structure, Path and Landscaping	-	-	45,000	-	-	-	-	-	-	-	45,000
2021-026 - Millburn Park Playground and Washroom	-	-	170,000	-	-	-	-	-	-	-	170,000
2021-082 - Parks Truck	-	40,000	-	-	-	-	-	-	-	-	40,000
2021-083 - Parks Truck	-	-	-	-	-	40,000	-	-	-	-	40,000
2021-084 - Parks Front Mount Mower	-	30,000	-	-	-	-	-	-	-	-	30,000
2021-085 - Parks Large Mower	-	-	-	-	-	100,000	-	-	-	-	100,000
2021-086 - Parks Trailer	-	20,000	-	-	-	-	-	-	-	-	20,000
2021-087 - Irrigated Soccer Fields	-	-	-	-	300,000	-	-	-	-	-	300,000
2022-074 - Vista Block Parkette - Storybrook 2A Development	-	15,000	-	-	-	-	-	-	-	-	15,000
2022-075 - Wind Screen for Maple Park Picnic Shelter	6,300	-	-	-	-	-	-	-	-	-	6,300
2022-076 - Acquisition of Green Space	-	-	-	-	-	-	-	-	-	1,000,000	1,000,000
505-0550 - Neighbourhood Interconnections - Active Transportation, Trails and Sidewalk Enhancements	150,000	-	200,000	200,000	200,000	200,000	200,000	200,000	200,000	200,000	1,750,000
550-0450 - Park Identification - All Parks	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	-	45,000
550-0817 - Confederation Park Improvements	-	50,000	50,000	50,000	-	-	-	-	-	-	150,000
F0146 - Major Children's Splash Pad	-	-	-	535,000	-	-	-	-	-	-	535,000
F0151 - Acquisition of Green Space	-	-	400,000	-	-	-	-	-	-	-	400,000
F0157 - Granwood Gate Park Amenities	10,000	-	-	-	-	-	-	-	-	-	10,000
Total for Parks	321,300	510,000	1,220,000	1,210,000	1,470,000	645,000	205,000	205,000	205,000	4,362,000	10,353,300



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	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	Total
Parks and Recreation - Other											
2010-152 - Dedicated Youth Space	-	-	-	-	-	-	-	-	-	760,000	760,000
2010-153 - Indoor Turf Training Facility	-	-	-	-	-	-	-	-	-	5,315,000	5,315,000
505-0453 - Urban Forestry	200,000	200,000	200,000	200,000	200,000	200,000	200,000	200,000	200,000	200,000	2,000,000
505-0611 - Barrier Free Path of Travel in Community Service Buildings	245,000	-	-	-	-	-	-	-	-	-	245,000
Total for Parks and Recreation - Other	445,000	200,000	200,000	200,000	200,000	200,000	200,000	200,000	200,000	6,275,000	8,320,000
TOTAL PARKS & RECREATION	821,300	785,000	1,545,000	1,590,000	1,920,000	1,360,000	405,000	405,000	1,405,000	14,137,000	24,373,300
GRAND TOTAL	15,489,670	26,663,000	20,993,000	26,397,500	30,554,000	35,678,000	13,791,500	11,555,800	10,567,000	133,665,800	325,355,270

Note: Vehicle & Equipment Replacement needs have been excluded from this preliminary draft and will be provided at a later date.